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Management Commentary





Niral Krupeshbhai Patel

Chairman and Managing Director

"We have entered a defining new chapter as a listed company, with the overwhelming response to our IPO reaffirming the market's trust in our growth journey as well as our uncompromising commitment to ethics, values, and sustainable progress. At Atlanta Electricals, we are not merely manufacturing transformers — we are powering industries, enabling progress, and contributing to India's energy transformation.

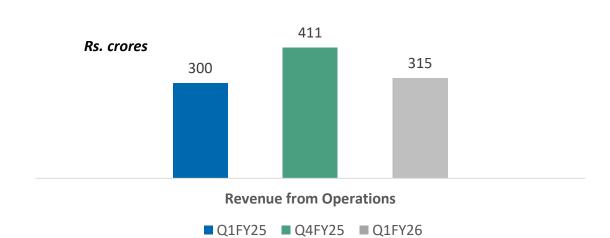
In just the past 18 months, we have achieved milestones that reflect both scale and speed — doubling our manufacturing capacity (a feat that earlier took three decades to build) within a single year, commissioning a new facility after acquiring our joint venture partner's stake in BTW-Atlanta Transformers India Pvt. Ltd., and successfully completing our IPO. These achievements have expanded our total installed capacity to 63,060 MVA, positioning us strongly to serve the nation's growing energy needs.

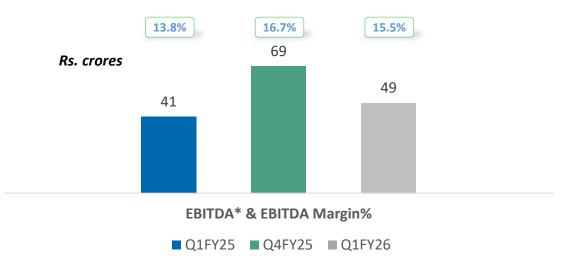
India's power sector is at an inflection point with accelerating grid modernization, renewable integration, and deepening electrification. Against this backdrop, our focus remains on three priorities: driving innovation in products, scaling operations with agility, and strengthening partnerships with our customers.

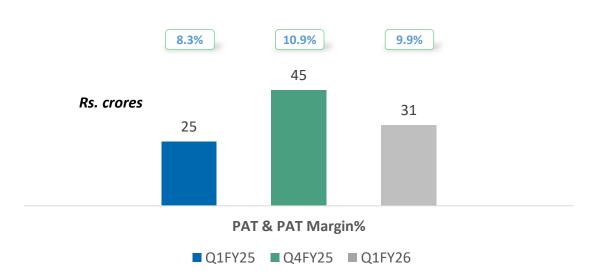
We are pleased to have delivered a strong start to FY26, with Q1 performance reflecting robust demand, efficient execution, and disciplined financial management. With a healthy order pipeline and sharp focus on operational efficiencies, Atlanta Electricals is well-placed to capture opportunities and create long-term value for all stakeholders."

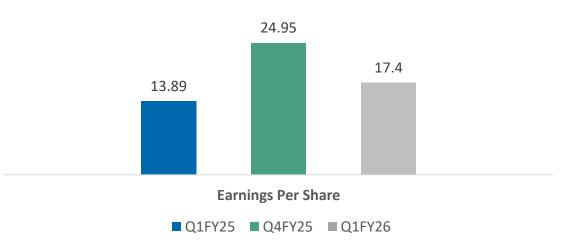
Q1 FY26 Financial Snapshot







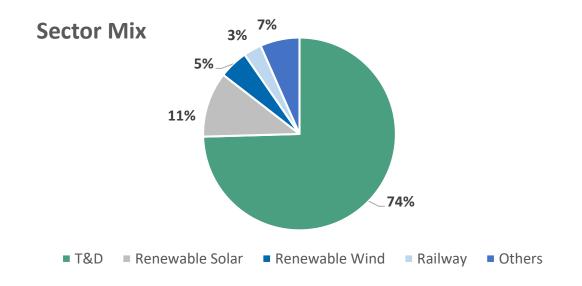




Operational Highlights (Q1FY26)







Consolidated Q1 FY26 Income Statement



Particulars (Rs. Crores)	Q1FY26	Q1FY25	YoY%	Q4FY25
Revenue from Operations	315.1	299.9	5.1%	411.5
Cost of Materials Consumed	236.1	168.1		278.7
Purchase of Stock-in-Trade	0.0	0.0		0.0
Changes in Inventories	-2.8	62.1		20.4
Gross Profit	81.8	69.8	17.2%	112.4
Gross Profit %	26.0%	23.3%		27.3%
Employee Benefits Expenses	7.4	5.5		9.8
Other Expenses	25.7	22.9		34.0
EBITDA	48.8	41.4	17.8%	68.6
EBITDA %	15.5%	13.8%		16.7%
Depreciation and Amortization Expenses	2.4	1.5		1.6
EBIT	46.4	39.9	16.4%	67.0
EBIT %	14.7%	13.3%		16.3%
Other Income	2.4	1.0		2.9
Finance Cost	6.9	6.6		10.3
РВТ	42.0	34.2	22.6%	59.7
PBT %	13.3%	11.4%		14.5%
Total Tax Expense	10.8	9.4		15.0
PAT	31.1	24.9	25.3%	44.6
PAT %	9.88%	8.29%		10.9%
Basic & Diluted EPS	17.4	13.89	25.3%	24.95



Atlanta at a Glance



Track record of strong and sustained performance...

30 yrs

In transformer manufacturing

BTW

Acquisition in April-2025

19 States & 3 UTs

Sales

as of FY25

94,000 MVA &

4400+Transformers Supplied

63,060 MVA

Capacity

3,21,451.39 sq. ft

manufacturing area

5

Manufacturing Facilities

INR 1,583. 64 crores

Order Book as of Q1FY26

Compliance

ISO 9001:2015, ISO 14001:2015 ISO 45001:2018

'NABL' accredited transformer testing labs

5 MVA / 11 kV up to 200 MVA /220 kV Range of power, auto, inverter duty, generator, furnace transformers

One of the leading Indian power, auto

and inverter duty transformer

manufacturers with RoCE of 39.43%*



Manufacturing transformers tailored to unique specifications with longstanding relationship with key suppliers

Catering to a diverse customer base throughout the nation

(No. of customers) **Q1FY26** 232 FY22



adani Renewables





Various state and national electricity grids, private sector players, prominent

renewable energy generation projects and EPC companies



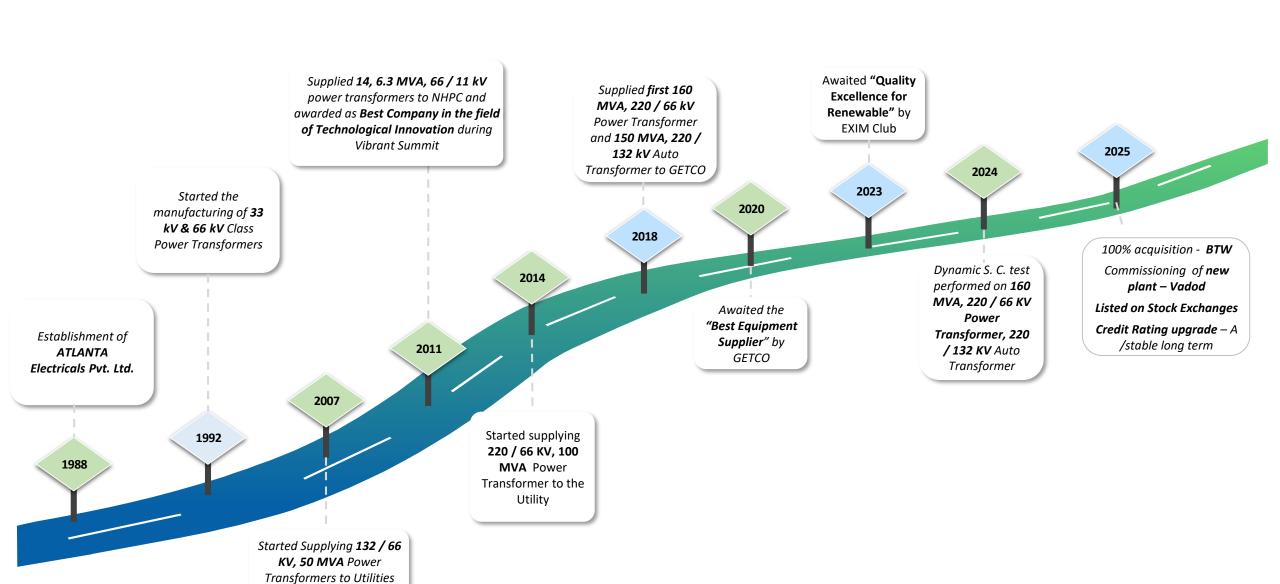






Key Milestones





Guided By a Highly Experienced Team of Promoters and Board of Directors





Niral Krupeshbhai Patel

Chairman and Managing
Director

- Over 22 years of experience in transformer manufacturing industry
- Diploma degree in electrical engineering from Maharashtra State Board of Technical Education and MBA from Hult International Business School



Amish Krupeshbhai Patel

Whole-time Director

- Joined in 2022 with 17 years of combined experience in real estate, investment and acquisitions
- Bachelor's degree in business administration from Sardar Patel University



Tanmay Surendrabhai Patel

Whole-time Director

- Joined in 2022 with over 22 years of expertise in the transformers, electrical and manufacturing sectors
- Diploma in electrical engineering from Maharashtra State Board of Technical Education



Milin Kaimas Mehta

Independent Director

- Chartered Accountant enrolled with ICAI
- Associated with K C Mehta & Co. LLP as a designated partner
- Has experience in accounting and tax sectors



Bhadresh Bhupendrabhai Chauhan

Independent Director

- Previously associated with Gujarat Electricity Board and Gujarat Energy Transmission Corporation Limited
- Bachelor's degree in electrical engineering from Sourashtra University



Dukhabandhu Rath

Independent Director

- Previously associated with State Bank of India and has over 35 years of experience in the banking sector
- Bachelor's in arts (honours) from Utkal University



Jinkal Darshan Patel

Independent Director

- Associated with Elysium Pharmaceuticals Ltd. and has over 16 years of experience in the pharmaceuticals sector
- Bachelor's degree in engineering from Sardar Patel University and MBA¹ from Pace University

Strong Management Team





Akshaykumar Banshilal Mathur

Chief Executive Officer

- Associated with us since 2015 with over 12 years of work experience in the field of management
- Bachelor's in technology in electronics and communication from Kakatiya University & MBA from University of Jodhpur
- Previously associated with Voltamp Transformers Limited



Anand Sharma *Chief operating officer*

- Associated with us since 2022, with around 22 years of work experience in the fields of projects, strategic sourcing and sales
- Diploma in engineering from Dayalbagh Educational Institute (Deemed University)
- Previously associated with Hotline Glass
 Limited, BTA Cellcom Limited, EMCO Limited



Mehul Sureshbhai Mehta
Chief Financial Officer

- Associated with us since 2005 with around 19 years of work experience in the field of finance
- Post-graduate diploma in business administration from Sardar Patel University, and MBA from ICFAI University, Dehradun
- Previously associated with ABG Cement Limited



Minesh Bhatt

Vice President – Design

- Associated with us since 2004, with 23 years of experience in the field of engineering
- Diploma in electrical engineering at Government Polytechnic, Chhotaudaipur from the Technical Examinations Board, Gujarat
- Previously associated with Voltamp Transformers Private Limited



Tejalben Saunakkumar Panchal

Company Secretary and Compliance Officer

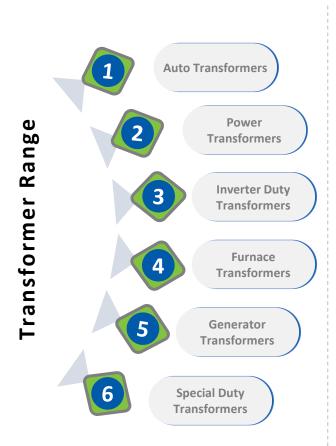
- Associated with us since 2023 with around 7 years of work experience
- Master's degree in commerce in accounting and financial management from Maharaja Sayajirao University of Baroda
- Previously associated with Vimal Fire and Emergency Services Limited



Leading Manufacturer of a Diverse Range of Transformers



Power Transformers starting from 5 MVA/11 kV up to 200 MVA/220 kV



Products That Consistently Meet The Highest Global Standards

Auto Transformer – ranging from 66 kV to 220 kV





Furnace Transformer – ranging from 0.43 kV to 66 kV





Generator Transformer – ranging from 3.30 kV to 220 kV





Inverter Duty Transformer – ranging from 0.60 kV to 33 kV





Power Transformer – ranging from 11 kV to 220 kV





Special Duty Transformer – ranging from 0.43 kV to 132 kV





End Use Industry / Application

Utilities



Industrial Facilities



Commercial Buildings



Renewable Energy Installations



Electrochemical Industries



Update on Acquisition of BTW-Atlanta Transformers JV



Acquisition to complement existing portfolio and add extensive capabilities to manufacture larger ratings of transformers

Upto 765/1,200 kV*

Transformers & Reactors Range

84,025 / 20,000+ Sq. Mts.

Owned / Constructed Area

15,000 MVA

Capacity available for utilization

- International standard manufacturing facility in Gujarat with cutting-edge machinery and modern testing facilities
- Built by Baoding Tianwei Baobian Electric Co (BTW). One of world's largest manufacturers for power transformers
- Atlanta exercised ROFR (as promoters had 10% stake in BTW JV) and outbid CG & TRIL to acquire majority

BTW has already supplied the highest rating transformers viz. 400 kV, 765kV class to PGCIL, GETCO, Telangana utility etc

Co was 90:10 JV between BTW & Atlanta promoters

Acquired 90% stake from BTW

Acquired 10% stake from Atlanta UHV Transformers LLP

EV of ~ INR 2,600 Mn^ (mix of debt + internal accruals) Entity now operates as 100% subsidiary of Atlanta



Opportunity to tap into 400 kV and 765 kV market simultaneously



Atlanta doing preventive maintenance of facility – to turnaround in a quarter



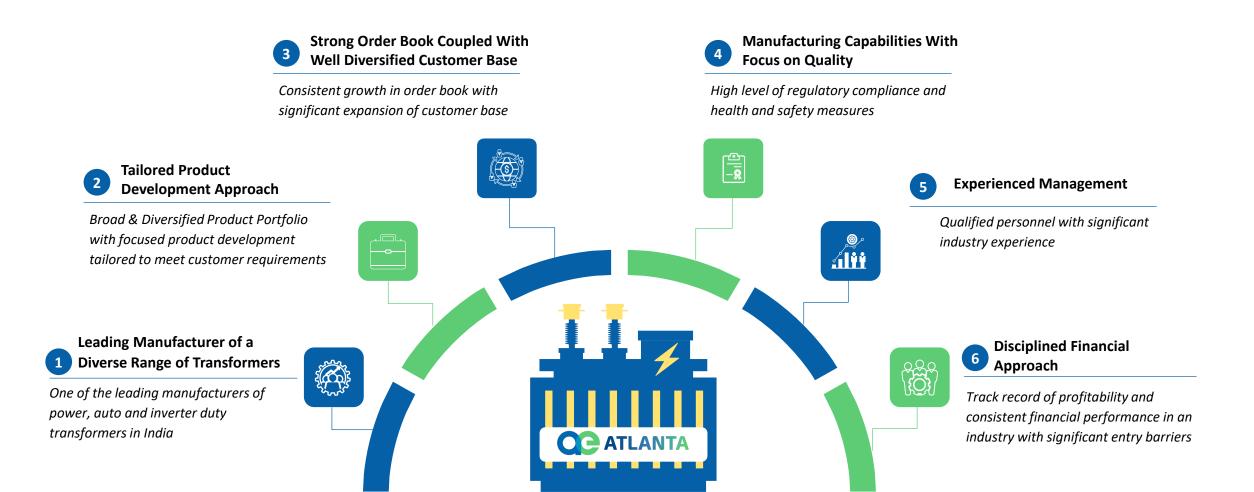
To be initially used for execution of existing orders – To provide additional manufacturing slots



Active discussions underway for tech tie-up for 765 kV class

Key Strengths



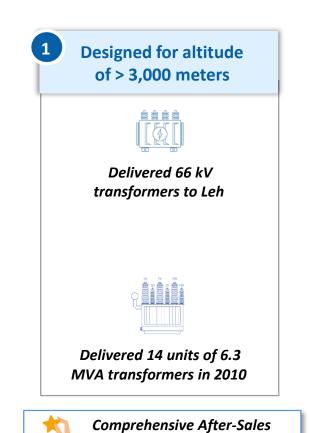


Tailored Product Development Approach

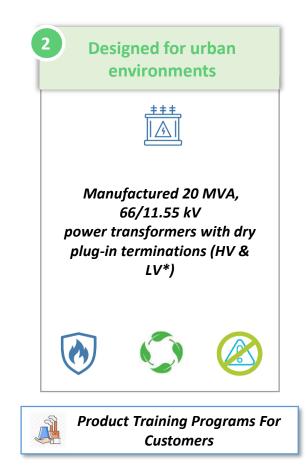


Successfully manufactured and supplied transformers tailored to unique specifications for institutional + corporate customers





Support



Strategic investments in technology & product development to differentiate offerings from both local + international players

Quality-Focused Manufacturing Excellence



Operating three manufacturing facilities and one to be operational manufacturing facility in India, each equipped with advanced technology



Anand (Gujarat) Unit I

Installed Capacity	9,360 MVA
Transformers Manufactured	For large rating (50 – 200 MVA / 200 kV) power and auto transformers
Spread Across	7,840 sq. mts



Anand (Gujarat) Unit II

Installed Capacity	6,660 MVA
Transformers Manufactured	For power transformers (10-40 MVA / 132 kv), inverter duty and special - purpose transformers
Spread Across	17,845 sq. mts



Bangalore, Karnataka

Installed Capacity	720 MVA
Transformers Manufactured	For power transformers up to 16 MVA 110 kV
Spread Across	4,178.84 sq. mts

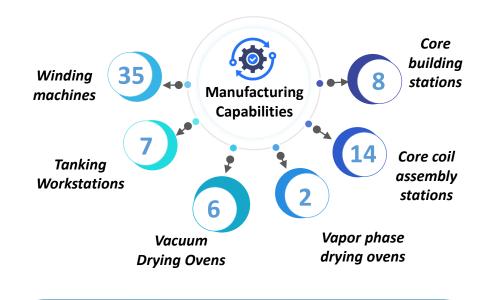
Facility in Pipeline -> Vadod, Gujarat

Installed Capacity	30,540 MVA
Spread Across	71,798.40 sq. mts
Transformers To Be Manufactured	Power, generator & special duty transformers

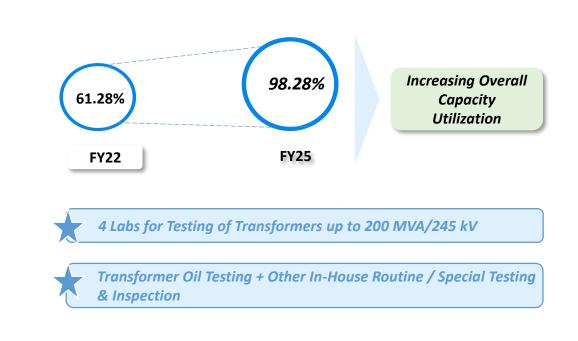
Commissioning will increase manufacturing capabilities by 182.44% -> combined capacity of 47,280 MVA

Quality-Focused Manufacturing Excellence





311 employees as of Mar-2025 with 27 skilled professionals for transformer design



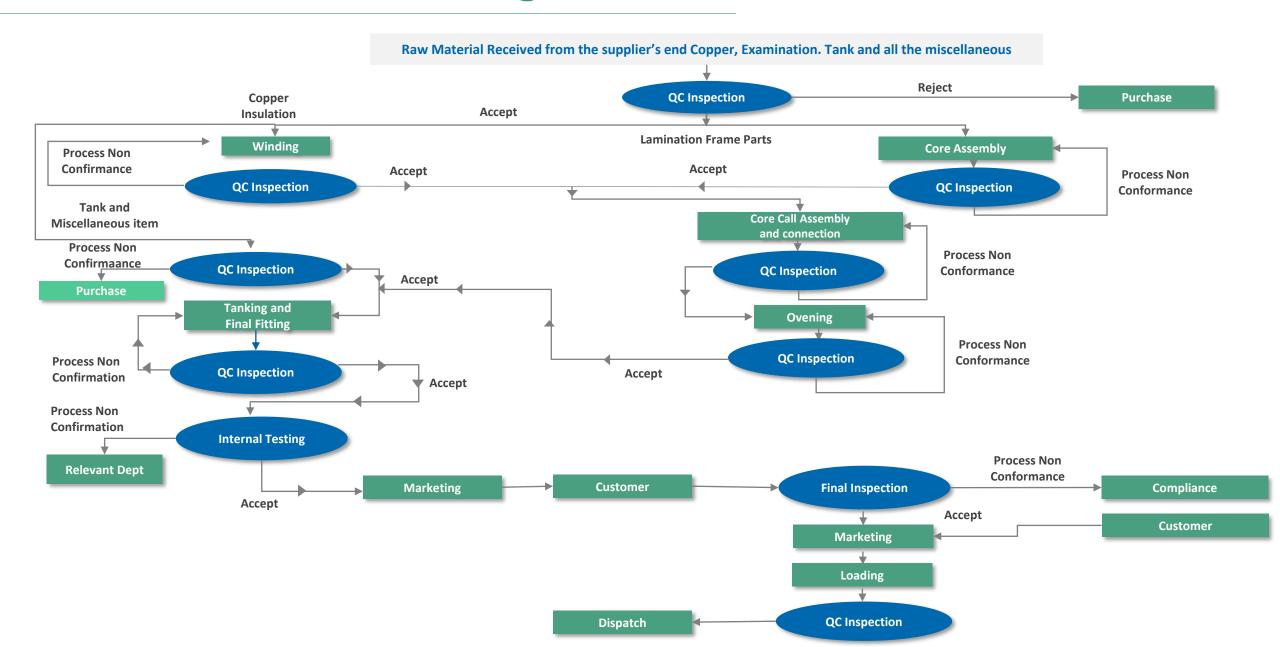
Top 10 suppliers contributed to **55.59%** of raw materials purchased

While no supplier contributed to > 14.70%



Detailed Manufacturing Process



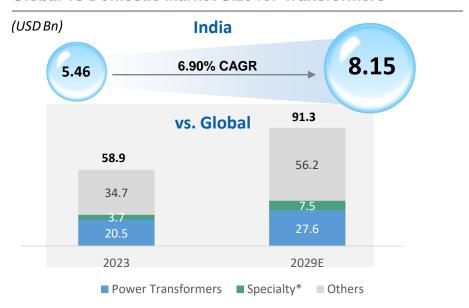




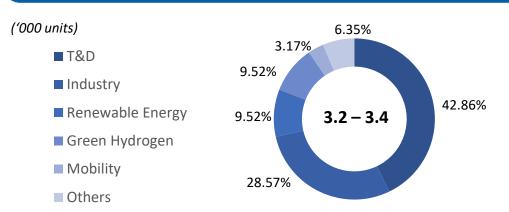
Industry Opportunity Transformer Market



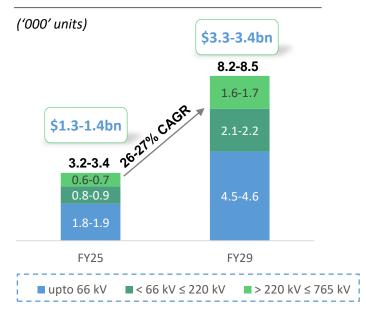
Global vs Domestic Market Size for Transformers



Domestic Power Transformer Applications (FY25)

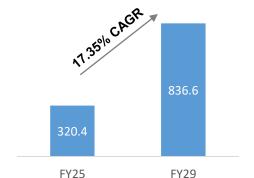


India Power Transformer Market



India Specialty Transformer Market





Propelled by Global Transition Towards Environmentally Friendly Energy Systems

Key Strategies Going Forward





- ✓ Improve *capacity utilization* levels
- ✓ **Digital tools** to optimize operations
- ✓ Strategic capital investments new projects, R&D, infrastructure

Capital expenditure

- ✓ Achieve capacity expansion & focus on backward integration
- ✓ Infuse capex in *critical transformer* components

Innovative and focused marketing initiatives

- ✓ Increase advertising efforts
- ✓ Enhance *after-sales support*
- ✓ Increase *one-on-one customer interactions*

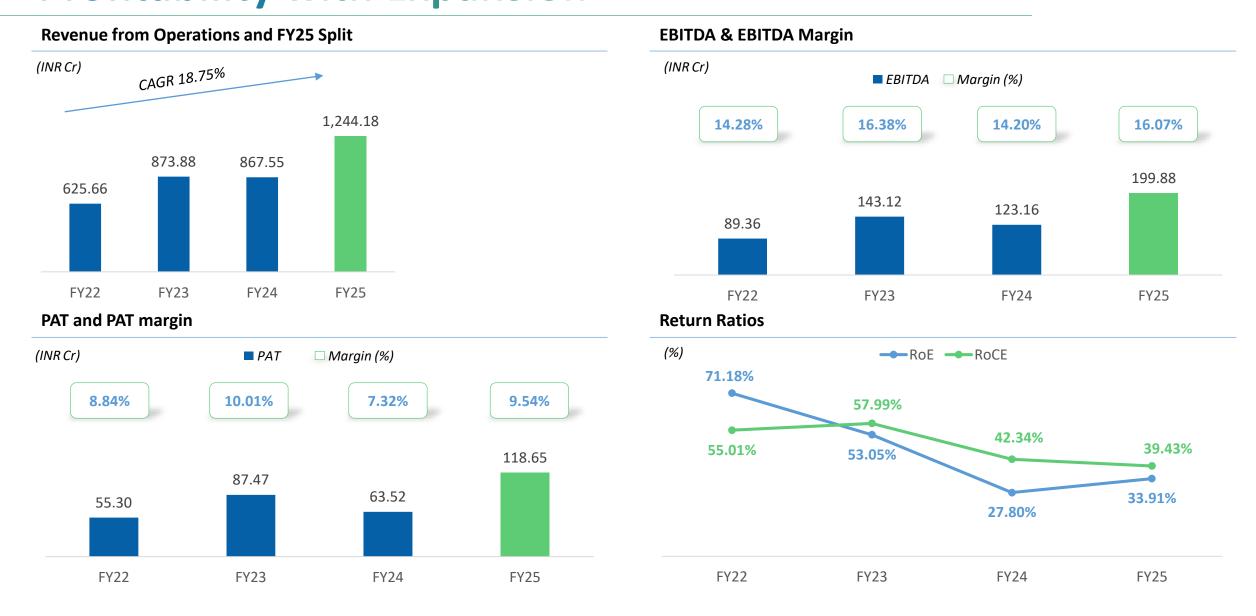
Customer base expansion

- ✓ Expand presence in *UHV/EHV* markets
- ✓ Diversify to controlled markets *Nepal* and *select regions in Africa*
- ✓ Focus on increasing wallet share with customers -> currently INR 193.99 mn
- √ Inorganic acquisitions / strategic partnerships



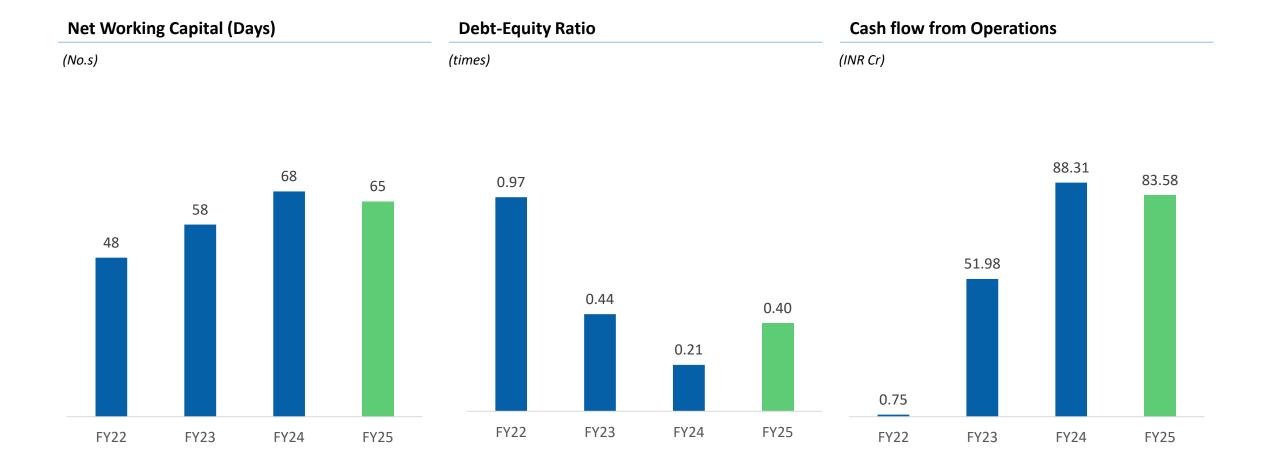
Disciplined Financial Approach (1/2) -> Sustained Profitability with Expansion





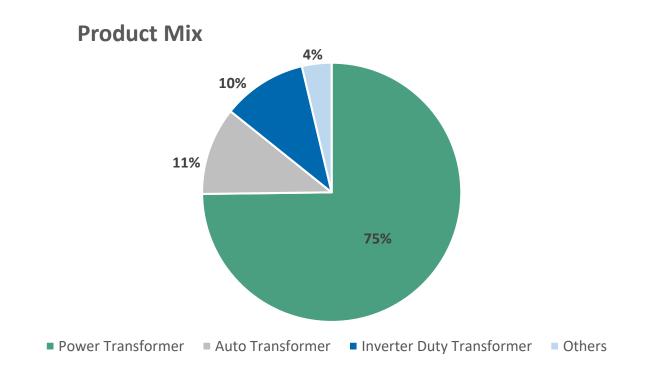
Disciplined Financial Approach (2/2) -> Capital Efficient Business Model

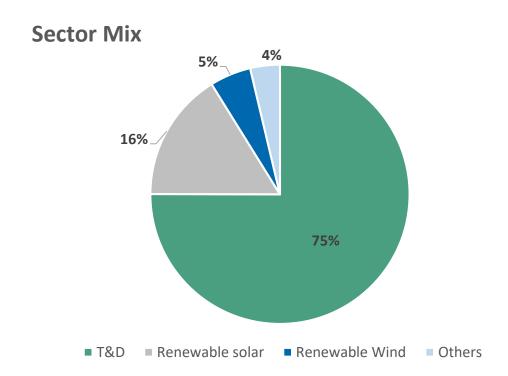




Operational Highlights (FY25)







Consolidated Income Statement



FY23 87.4 70.6 -6.8 23.55
70.6 -6.8
-6.8
23.55
26.9%
1.7
7.8
14.03
16.1%
0.5
13.52
15.5%
0.3
2.8
11.04
12.6%
2.3
8.75
10.0%

Consolidated Balance Sheet



ASSETS	As on 31 st March 2025	As on 31 st March 2024	As on 31 st March 2023	EQUITY AND LIABILITIES	As on 31 st March 2025	As on 31 st March 2024	As on 31st March 2023
				Equity Share Capital	1.4	1.4	1.4
Non-current assets				Other Equity	33.6	21.4	15.1
Property, Plant and Equipment	6.9	6.2	4.4	Total Equity	35.0	22.8	16.5
Right-of-Use Assets	0.7	0.3	0.3				
Capital work-in-progress	11.3	1.2	0.3	Non-current liabilities			
Other Intangible assets	0.0	0.0	0.0	Financial Liabilities			
Financial Assets	1.0	0.9	1.6	Borrowings	9.3	0.4	0.7
Other non-current assets	1.1	0.5	0.3	Lease liabilities	0.3	0.0	0.0
				Provisions	0.1	0.2	0.1
Total Non-current Assets	21.0	9.1	6.9	Deferred tax liabilities net	0.2	0.1	0.2
				Total Non-current liabilities	9.9	0.7	0.9
Current assets				Current liabilities			
Inventories	21.5	23.9	18.7	Financial Liabilities			
Financial Assets				Borrowings	4.8	4.5	6.6
Trade receivables	35.2	18.0	26.0	Lease liabilities	0.2	0.0	0.1
Cash and cash equivalents	0.0	0.0	0.3	Trade Payables	31.0	23.8	27.9
Bank balances	6.6	3.0	3.2	Other financial liabilities	1.9	0.2	0.2
Other financial assets	0.6	1.5	0.6	Other current liabilities	2.5	2.4	2.5
Other current assets	1.7	0.4	0.3	Provisions	0.6	0.4	0.2
				Current Tax Liabilities (Net)	0.8	1.0	0.9
Total Current Assets	65.6	46.8	49.2	Total Current liabilities	41.7	32.4	38.6
				Total liabilities	51.6	33.1	39.6
Total Assets	86.6	55.9	56.1	Total Equity and Liabilities	86.6	55.9	56.1



For further information, please contact

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